



Reducing and Avoiding Energy Cost Meeting Sustainability Goals

IECA November 2025

Key Challenges & Opportunities for Industry Today

Common talking points with our customers



Infrastructure Modernization

Drivers and Challenges

- Rising demand and capacity limitations
- Loss of federal funding
- Energy market volatility
- Demand Management Incentives
- Increased grid interaction

Drivers and Challenges

- Reporting requirements in CA and EU
- Public Net-zero commitments
- Investor pressure
- Customer expectations
- Supplier of choice
- Tariffs and Uncertainty



Advance Digitalization

Drivers and Challenges

- Better visibility
- Connected data with strategy
- Reduce OPEX and effort
- Higher Data Quality
- Lower Reporting Risk
- Proactive from Reactive

Drivers and Challenges

- Increasing data responsibility
- Challenge to add headcount
- Centralize command and control
- Process standardization
- Strategic planning
- Implementation and funding



Manage Regulatory Compliance and Stakeholder expectations

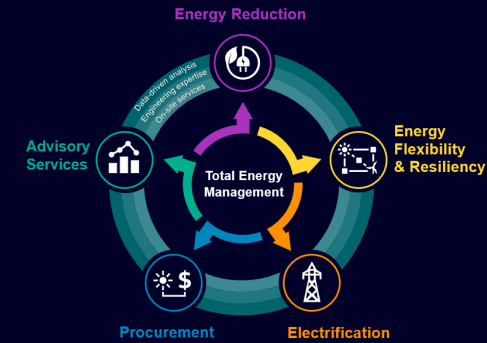


Grow Expertise and Increase Bandwidth

Managing Energy Costs & Meeting Sustainability Goals

Digitalization enables risk reduction and value generation

A Strong data foundation enables leading companies to implement energy management best practices



Functional

- ◆ Spend management and control
- ◆ Bill Audits and Rate Optimization
- ◆ Better supplier management
- ◆ Category and emissions reporting accuracy

Operational

- ◆ Improve load awareness understand markets and supply risks
- ◆ Identify hotspots and identify potential measures
- ◆ Respond to market events and manage capacity tags
- ◆ Protect the budget from peak prices and penalties

Strategic

- ◆ Develop and implement commodity risk strategy
- ◆ Identify the most impactful projects at the right facilities to reduce emissions, increase resiliency, and deliver ROI
- ◆ Derisk reporting and disclosures with third party validated data

**Control
Spend**

**Manage Cost and
Consumption**

Enhance and Sustain